



INTERNATIONALIZATION STRATEGY

of Ivan Kozhedub Kharkiv National
Air Force University



The Air Force of the
Armed Forces of Ukraine

APPROVED

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of the Ivan Kozhedub Kharkiv National
Air Force University
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of Ivan Kozhedub Kharkiv National Air Force University

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1. GENERAL PROVISIONS

The state's strategic focus on European and Euro-Atlantic integration, as well as the transformation of the social, political, and economic spheres of society, necessitate modern reforms of Ukraine's higher education system, which are being implemented through the internationalization of higher education.

The internationalization of higher education is understood as the integration of international, intercultural and global elements into the educational process, involving higher education students, scientific and pedagogical staff, teaching staff and administrative and management personnel of higher education institutions (HEIs), and the expansion of bilateral and multilateral relations and contacts between educational institutions of different countries on the basis of equal and mutually beneficial cooperation, etc.

The goals of internationalizing higher education in Ukraine are:

to create a higher education system in Ukraine that is understandable and open to the international community through its integration into the European Higher Education Area and the European Research Area;

to ensure the competitiveness of HEIs through the assistance of international cooperation in higher education, participation of HEIs in international educational and research programs, academic mobility initiatives, international rankings, and more;

to strengthen the potential of HEIs through the implementation of the outcomes of international educational and research projects in Ukraine at both national and institutional levels.

The system of higher military education, as an integral part of Ukraine's higher education system, and Ivan Kozhedub Kharkiv National Air Force University (hereinafter – the University), is a permanent and active participant in international military cooperation activities with higher military educational institutions of NATO partner countries and is successfully implementing Phase II of the NATO DEEP (Defence Education Enhancement Program) aimed at improving military education.

2. THE OBJECTIVE OF THE UNIVERSITY INTERNATIONALIZATION

The University's internationalization strategy has been developed in accordance with the Laws of Ukraine "On Education," "On Higher Education," "On Scientific and Scientific-Technical Activity," the "National Strategy for the Development of Education in Ukraine for the Period until 2021," and other regulatory and legal documents concerning higher education, as well as the Statute and other internal regulations of KNAFU.

The objective of the University's internationalization is to comprehensively promote the development of its quality indicators through the analysis of international best practices in higher education, to enhance the University's national and international rankings, to align its educational activities with NATO, European, and global educational standards, and to increase its attractiveness as a place of study for citizens of Ukraine and other countries.

The University's activities in the field of internationalization should correspond to the following tasks:

- strengthening the University's reputation as a leading higher military educational institution (HMEIs) within Ukraine's military education system and as a powerful center for applied military scientific research;

- continuing active participation in NATO's Defence Education Enhancement Program (DEEP) aimed at improving military education;

- increasing the University's competitiveness in the national and international markets of educational services by enhancing the quality of education;

- cooperation within the framework of international military collaboration with foreign partners and the expansion of training for foreign military specialists;

- strengthening friendly relations between the University and NATO partner HMEIs through the exchange of delegations, cadets, academic and research staff, and the implementation of student academic mobility programs;

- intensifying activities and improving the competence of scientific and pedagogical and scientific workers, students, and graduates through scientific publications indexed by international scientific and metric databases;

- increasing the efficiency coefficient of international military cooperation activities to ensure the enhancement of the country's defense capability;

- encouraging academic and research staff, as well as students, to participate in international educational and scientific programs;

- developing and improving of the language training system for academic and research staff and students for the purpose of attaining, upon completion of learning (self-improvement), a level of language competence according to the Common European Framework of Reference for Languages – B2, and a language proficiency level according to the NATO STANAG 6001 standard – SLP-2;

- expanding the range of educational and scientific services offered by the University and improving their quality with objective to increase the University's international status.

3. PRIMARY DIRECTIONS FOR THE IMPLEMENTATION OF THE UNIVERSITY'S INTERNATIONALIZATION STRATEGY

The primary directions of the University's internationalization include:

- participation in international educational and scientific programs and conferences;

- formation of joint educational and research programs with foreign higher education institutions, research establishments, and organizations; development of distance learning systems;

- conducting joint scientific research;

- organizing international conferences, symposiums, congresses, and other events;

- participation in international professional student competitions and Olympiads;

- joint publishing activities;

- participation in bilateral and multilateral intergovernmental exchange programs for the training of students (cadets) and academic (teaching, research) staff;

- sending academic and research staff abroad for educational and scientific activities in accordance with international agreements of Ukraine, as well as agreements between higher educational institutions and foreign partners;

- involving academic and research staff from foreign higher educational institutions to participate in educational and scientific activities at Ukrainian higher education institutions;

- initial, refresher training, and advanced professional development of military personnel (specialists) from other countries;

- training and retraining, and advanced professional development of international students;

- education and re-education, and internships for academic, scientific, and teaching staff, as well as cadets and students of the Armed Forces of Ukraine in other countries;

- conducting joint scientific research, academic-methodological conferences, seminars, and other events;

- conduction of international weeks (information days) with the participation of academic and teaching staff from foreign MHEIs;

- enhancement of the content of the University's official website and adaptation of its materials for foreign partners and potential applicants for educational services;

- increase in citation of the University's academic and scientific staff publications, the proportion of publications with international co-authorship, and provision of access to open scientific articles through the University's website;

- implementation of academic mobility programs for students of the University's Institute of Civil Aviation;

- participation in international exhibitions and international projects that promote the visibility of the University's achievements and ensure its international recognition;

- increase in the number of international students obtaining higher education through cooperation with embassies, agencies, and higher education institutions of foreign countries;

- other directions and forms of activity not prohibited by law.

The implementation of measures within the framework of the University's Internationalization Strategy must be carried out in strict compliance with current legislation regarding the protection of classified and restricted-access information.

The training of military specialists for foreign countries at the University is carry out in accordance with the current legislation of Ukraine and in accordance with international agreements between the Ministry of Defense of Ukraine and other states.

The overall coordination of the Strategy's implementation measures is ensured by the University's International Military Cooperation Department.